

EXHIBIT A

Jennifer McEntee

From: Albert A. Ciardi III
Sent: Monday, May 9, 2022 7:01 AM
To: Kevin J Nash
Cc: Jennifer McEntee
Subject: FW: BLT
Attachments: BLT Restaurant Group Amended and Restated Operating Agmt.pdf; Appointment of Holdings Inc as sole manager of BLT RestaurantGroup LLC 2022-01-17.pdf; Loan Agreement JL to BLT 2020-02-20.pdf; Pledge Agreement - BLT to JL 2020-02-02.pdf; Security Agreement - BLT to JL 2020-02-20.pdf

Kevin

Attached are the BLT governance docs and the loan docs. I will be sending the bank statements separately.

Albert A Ciardi III
Ciardi Ciardi & Astin
1905 Spruce Street
Philadelphia PA 19103
215 599 2018 (o)

Jennifer McEntee

From: Albert A. Ciardi III
Sent: Monday, May 9, 2022 9:52 AM
To: Kevin J Nash
Subject: FW: BLT
Attachments: 01 9001 2020.zip

From: Chris Romano <chris@bltrestaurantgroup.com>
Sent: Monday, May 9, 2022 8:24 AM
To: Albert A. Ciardi III <Aciardi@ciardilaw.com>; John Huber <johnhuber@junoinvestments.com>; Jimmy Haber <jhaber@bltrestaurantgroup.com>
Cc: Angela Mastrangelo <mastrangelo@bk-legal.com>; Jennifer McEntee <JCranston@ciardilaw.com>
Subject: RE: BLT

Operating Account 2020. First of 7 e-mails. Please confirm you received all of them. Thanks.

Chris Romano
Chief Financial Officer
BLT Restaurant Group
145 East 57th Street, Floor 11 | New York, NY 10022
O: 212-329-2691 | F: 212-688-7908
www.bltrestaurantgroup.com

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Operating account 2021. 2 of 7.

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To: Kevin J Nash
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Attachments: 03 9001 2022.zip

From: Chris Romano <chris@bltrestaurantgroup.com>
Sent: Monday, May 9, 2022 8:25 AM
To: Albert A. Ciardi III <Aciardi@ciardilaw.com>; John Huber <johnhuber@junoinvestments.com>; Jimmy Haber <jhaber@bltrestaurantgroup.com>
Cc: Angela Mastrangelo <mastrangelo@bk-legal.com>; Jennifer McEntee <JCranston@ciardilaw.com>
Subject: RE: BLT

Operating account 2022. 3 of 7.

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From: Albert A. Ciardi III
Sent: Monday, May 9, 2022 9:53 AM
To: Kevin J Nash
Subject: FW: BLT
Attachments: 02 2020 9573 SBA.zip

From: Chris Romano <chris@bltrestaurantgroup.com>
Sent: Monday, May 9, 2022 8:25 AM
To: Albert A. Ciardi III <Aciardi@ciardilaw.com>; John Huber <johnhuber@junoinvestments.com>; Jimmy Haber <jhaber@bltrestaurantgroup.com>
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Subject: RE: BLT

SBA March 2020 through December 2020. 4 of 7.

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SBA 2021. 5 of 7.

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From: Albert A. Ciardi III
Sent: Monday, May 9, 2022 9:54 AM
To: Kevin J Nash
Subject: FW: BLT
Attachments: 02 2022 9573 SBA.zip

From: Chris Romano <chris@bltrestaurantgroup.com>
Sent: Monday, May 9, 2022 8:26 AM
To: Albert A. Ciardi III <Aciardi@ciardilaw.com>; John Huber <johnhuber@junoinvestments.com>; Jimmy Haber <jhaber@bltrestaurantgroup.com>
Cc: Angela Mastrangelo <mastrangelo@bk-legal.com>; Jennifer McEntee <JCranston@ciardilaw.com>
Subject: RE: BLT

SBA January through March 2022. 6 of 7.

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From: Albert A. Ciardi III
Sent: Monday, May 9, 2022 9:54 AM
To: Kevin J Nash
Subject: FW: BLT
Attachments: 03 6448 DIP Operating.zip; 04 6456 DIP Payroll.zip

From: Chris Romano <chris@bltrestaurantgroup.com>
Sent: Monday, May 9, 2022 8:26 AM
To: Albert A. Ciardi III <Aciardi@ciardilaw.com>; John Huber <johnhuber@junoinvestments.com>; Jimmy Haber <jhaber@bltrestaurantgroup.com>
Cc: Angela Mastrangelo <mastrangelo@bk-legal.com>; Jennifer McEntee <JCranston@ciardilaw.com>
Subject: RE: BLT

1. BLT Restaurant Group DIP Operating Account-March & April 2022
2. BLT Restaurant Group DIP Payroll Account-March & April 2022

7 of 7.

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Jennifer McEntee

From: Albert A. Ciardi III
Sent: Friday, July 15, 2022 3:42 PM
To: Jennifer McEntee
Subject: FW: BLT

From: Albert A. Ciardi III
Sent: Monday, May 16, 2022 3:33 PM
To: Kevin J Nash <kjnash@gwulaw.com>
Subject: BLT

Kevin

After you review the documents let me know if there are further questions.

Al

Albert A Ciardi III
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1905 Spruce Street
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215 599 2018 (o)